

EQUITY RESEARCH

12/07/2024

# Limitless

# **TEAM**

Jan-Erik Asplund Marcelo Ballve
Co-Founder Head of Research
jan@sacra.com marcelo@sacra.com

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# Limitless

Visit Website

Wearable and software tool for recording, transcribing, and searching workplace conversations

#ai #wearables

VALUATION GROWTH RATE (Y/Y)

\$350,000,000 **207%**2024 2024

**FUNDING** 

**REVENUE** 

\$2,100,000

\$18,000,000

2023

2024

### **Details**

**HEADQUARTERS** 

**New York, NY** 

**CEO** 

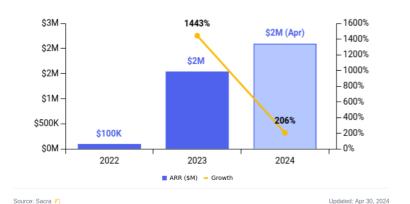
Dan Siroker



# Revenue



# \$2.1M



Sacra estimates Limitless hit \$2.2M in annual recurring revenue (ARR) in early 2024, with revenue split across two main product lines: the Limitless app (\$100K ARR) and Pendant sales (\$1.3M), plus their legacy Rewind product (\$2.1M ARR) which is no longer receiving updates.

Revenue is generated through a hybrid model combining hardware sales (\$99 Pendant device) and software subscriptions (\$20/month Pro plan). The free tier offers basic features while the Pro subscription unlocks unlimited AI functionality and storage. Their target market focuses on prosumer knowledge workers and professionals seeking meeting productivity tools.

# **Valuation**

Rewind AI raised \$15M at a \$350M valuation in May 2023, representing a 495x multiple on their then-\$707K ARR. The company has raised funding from prominent investors including NEA and Andreessen Horowitz, with the latter leading an earlier round at a \$75M valuation.

Limitless was founded in 2022 by Dan Siroker, initially launching as Rewind AI with a focus on desktop meeting recording and transcription software. The company rebranded to Limitless in 2024 while expanding into AI wearables.

Limitless found product-market fit as a meeting productivity tool for professionals who spend significant time in back-to-back meetings and need to maintain perfect recall of conversations without taking manual notes. Their initial desktop software provided searchable transcripts of everything users saw or heard on their computers.

The company's core product is now the Limitless Pendant, a \$99 wearable device that clips onto clothing to record and transcribe both digital and in-person conversations. Users can tap the pendant to bookmark important moments or ask questions about past conversations. The device integrates with common workplace tools like Zoom, Slack, and Google Meet, automatically generating meeting summaries and action items.

The pendant features beam-forming microphones to clearly capture the speaker's voice while filtering background noise, and includes a consent mode that only records new voices after verbal agreement. All recordings are encrypted and stored in the cloud, with transcripts and summaries accessible through web and desktop applications. The device operates for up to 100 hours on a single charge and is designed to be worn continuously throughout the workday.

# **Business Model**

Limitless is a hardware-enabled AI subscription company that combines a \$99 wearable pendant with cloud-based AI services for meeting transcription, summarization, and personal memory augmentation. The company monetizes through both hardware sales and recurring software subscriptions.

The core revenue model combines upfront hardware purchases with a freemium SaaS approach. The basic free tier includes unlimited audio storage and 10 hours of AI features monthly, while the \$20/month Pro plan provides unlimited AI functionality. This two-tier model allows Limitless to capture both price-sensitive users and power users who need advanced features.

The company's competitive advantage stems from its focused approach on meetings and memory enhancement, deliberately avoiding the broader AI assistant capabilities pursued by competitors like Humane. By integrating with existing workplace tools like Zoom, Slack, and Google Meet, Limitless positions itself as a complementary productivity tool rather than a replacement platform.

Limitless employs a product-led growth strategy, using the hardware pendant as an entry point to drive adoption of its subscription services. The company's pivot from pure software (as Rewind) to a hardware-software bundle demonstrates its bet that purpose-built wearables will drive stronger engagement and retention than software alone.

# Competition

Limitless operates in the emerging Al wearables market, competing across both hardware and software layers with different types of players focused on meeting productivity and memory augmentation.

#### **Enterprise meeting tools**

The most direct competition comes from established meeting recording and transcription platforms like Otter.ai, Grain, Fathom, and Fireflies.ai. These companies provide similar core functionality around meeting capture and AI analysis but operate purely as software solutions integrated into existing video conferencing platforms. Gong leads this category with \$285M in ARR, having expanded from sales call recording into a broader enterprise platform.

#### Al wearable devices

In the hardware space, Humane's \$699 Al Pin and Rabbit's \$199 R1 represent more ambitious attempts at general-purpose Al companions. Meta and Frame are focused on computer vision applications through smart glasses, while Tab and Friend target audio recording through neck-worn devices. Apple looms as the largest potential competitor, with existing wearable market dominance through AirPods and Apple Watch.

#### **Personal AI assistants**

The software layer is seeing competition from smartphone-based AI assistants like those from OpenAI and Google, which could potentially expand into wearable form factors. These solutions currently focus on general AI interaction rather than Limitless's specific use case of conversation capture and analysis.

Limitless has positioned itself in a potentially defensible niche by focusing specifically on meeting productivity through a vertically-integrated hardware and software approach, with a \$99 price point significantly below premium competitors. However, the company faces the challenge of competing with both established enterprise software players and well-funded hardware companies as the AI wearables market develops.

# TAM Expansion

Limitless has tailwinds from the growing AI wearables market and enterprise productivity needs, with opportunities to expand into adjacent markets like workplace analytics, personal AI assistance, and enterprise knowledge management.

#### Enterprise productivity and meeting intelligence

The enterprise meeting intelligence market, currently dominated by players like Gong (\$285M ARR) and Outreach (\$250M ARR), represents a significant immediate opportunity. Limitless's \$99 price point and focus on individual professionals rather than enterprise-wide deployments allows them to target the estimated 255 million knowledge workers globally - a potential \$25B+ market for their core product.

# Personal memory augmentation

The personal memory augmentation market represents a massive greenfield opportunity. With an aging global population and increasing cognitive demands on knowledge workers, Limitless could expand beyond meetings into medical appointments, education, and personal memory assistance. This market could reach \$50B+ by 2030 as AI wearables become mainstream.

#### **Developer platform and AI agents**

Limitless's architecture positions them to become a platform for AI agents and third-party applications. By opening their API and creating a developer ecosystem, they could capture value from specialized vertical applications built on top of their infrastructure. The company's focus on privacy and local processing also gives them advantages in regulated industries like healthcare and financial services.

The company's initial \$350M valuation at just \$2.2M ARR suggests investors see potential for Limitless to become the dominant platform for human-AI interaction in professional contexts. Their strategic focus on meetings first, rather than trying to build a general-purpose AI assistant, gives them a clearer path to product-market fit than competitors like Humane.

# Risks

**Privacy and regulatory backlash**: While Limitless has implemented consent features, the core product proposition of constant audio recording faces significant regulatory hurdles across different jurisdictions with varying consent laws. The backlash could be particularly acute in enterprise settings where confidential information is discussed, potentially limiting adoption in their target market of business professionals.

Meeting fatigue pivot risk: By positioning primarily as a meeting enhancement tool at launch, Limitless risks getting bucketed with an already crowded space of meeting transcription tools (Otter.ai, Fireflies, etc.). Their \$99 hardware could be seen as an unnecessary additional cost when software-only solutions exist, especially if meeting fatigue leads to reduced virtual meetings post-pandemic.

Hardware execution challenges: As a software company pivoting into hardware with an aggressive \$99 price point and 100-hour battery life promise, Limitless faces significant execution risk in manufacturing, quality control, and unit economics. Their 8-week design timeline suggests potential rushing that could lead to reliability issues damaging their brand in this critical launch phase.

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