

MARKET REPORT UPDATED 07/20/2025

\$115M/year Chime of Canada

TEAM

Jan-Erik Asplund Co-Founder jan@sacra.com

DISCLAIMERS

This report is for information purposes only and is not to be used or considered as an offer or the solicitation of an offer to sell or to buy or subscribe for securities or other financial instruments. Nothing in this report constitutes investment, legal, accounting or tax advice or a representation that any investment or strategy is suitable or appropriate to your individual circumstances or otherwise constitutes a personal trade recommendation to you.

This research report has been prepared solely by Sacra and should not be considered a product of any person or entity that makes such report available, if any.

Information and opinions presented in the sections of the report were obtained or derived from sources Sacra believes are reliable, but Sacra makes no representation as to their accuracy or completeness. Past performance should not be taken as an indication or guarantee of future performance, and no representation or warranty, express or implied, is made regarding future performance. Information, opinions and estimates contained in this report reflect a determination at its original date of publication by Sacra and are subject to change without notice.

Sacra accepts no liability for loss arising from the use of the material presented in this report, except that this exclusion of liability does not apply to the extent that liability arises under specific statutes or regulations applicable to Sacra. Sacra may have issued, and may in the future issue, other reports that are inconsistent with, and reach different conclusions from, the information presented in this report. Those reports reflect different assumptions, views and analytical methods of the analysts who prepared them and Sacra is under no obligation to ensure that such other reports are brought to the attention of any recipient of this report.

All rights reserved. All material presented in this report, unless specifically indicated otherwise is under copyright to Sacra. Sacra reserves any and all intellectual property rights in the report. All trademarks, service marks and logos used in this report are trademarks or service marks or registered trademarks or service marks of Sacra. Any modification, copying, displaying, distributing, transmitting, publishing, licensing, creating derivative works from, or selling any report is strictly prohibited. None of the material, nor its content, nor any copy of it, may be altered in any way, transmitted to, copied or distributed to any other party, without the prior express written permission of Sacra. Any unauthorized duplication, redistribution or disclosure of this report will result in prosecution.

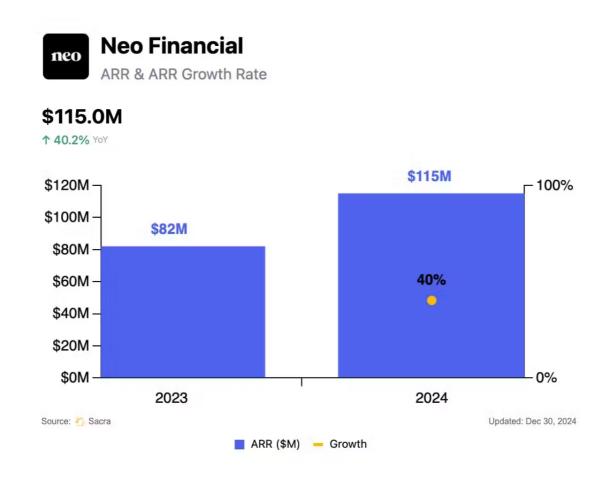


Published on Jul 20th, 2025

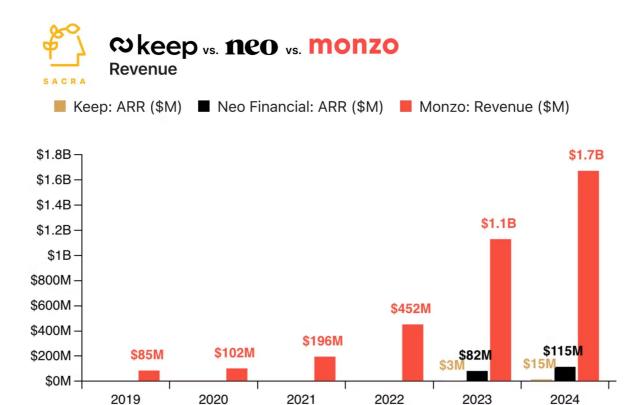
\$115M/year Chime of Canada

By Jan-Erik Asplund

TL;DR: Founded in 2019 as Canada's answer to Chime, Neo Financial is building a vertically integrated consumer finance platform to compete with the Big Six banks—starting with a high-cashback Mastercard and expanding into savings, investing, mortgages, and BaaS. Sacra estimates Neo Financial hit a \$115M revenue run rate in 2024, growing ~40% YoY. For more, check out our full report and dataset on Neo Financial.







Key points via Sacra AI:

- Rakuten (1997) launched as a deals marketplace & marketing platform where merchants offer cash-back rewards that only trigger when a purchase actually happens—which along with the rise of modern, digitally-forward neobanks like Chime (2013), Nubank (2013), and Monzo (2015)—inspired the founding of Neo Financial (2019) as a Canadian challenger bank with its hook around merchant-funded rewards. Neo Financial launched with a nofee Mastercard offering 10–25% instant cashback, partnering with 10,000+ local and national merchants for customer acquisition & monetizing primarily via 1.5–1.8% interchange on card spend, plus merchant commissions, interest on credit balances and deposits, and fees from mortgages, investing, and white-labeled card programs.
- Riding the wave of 4-5 % interest rates to drive deposits growth and rolling out Neo Mortgage nationwide for \$200M in home-loan originations in its first year, Sacra estimates Neo Financial reached \$115M in revenue run rate at the end of 2024, up ~40% YoY, raising an \$82M Series D in November that valued the company at ~\$510M for a 4.5× revenue multiple. Compare to Canadian B2B neobank Keep at \$14M in annualized revenue in 2024, up 383% YoY; Monzo at \$1.67B revenue in 2024 (up 48% YoY), valued at \$5.9B for a 3.5× multiple; N26 at \$486M revenue in 2024 (up 40% YoY), valued at \$6B as of 2023 for a 17.3× multiple on \$347M in



revenue; Revolut at \$4.0B in revenue in 2024, up 75% YoY from \$2.3B in 2023; and Chime at \$1.7B in revenue in 2024, up 31% YoY.

• With Revolut withdrawing from Canada and few homegrown startup challengers (Koho, Wealthsimple), Neo Financial's deep local ties are key to user acquisition in a market where 90%+ of consumers bank with the Big Six—with Hudson's Bay and Tim Horton's deals for co-branded cashback, deals with Concentra / Equitable for CDIC-insured deposits, and a partnership with ATB Financial for card funding. The absence of digital-first challengers in Canadian consumer finance has opened a lane for Neo to bundle together credit cards (Neo Mastercard), high-yield savings (Neo Cash), ETF portfolios (Neo Invest), secured credit (Neo Everyday), mortgages (Neo Mortgage), tax-refund advances, and white-labeled BaaS card programs into a single vertically integrated super-app.

For more, check out this other research from our platform:

- Neo Financial (dataset)
- Keep at \$14M/year growing 383% YoY
- Keep (dataset)
- Mercury (dataset)
- Brex (dataset)
- Ramp (dataset)
- Kapital (dataset)
- Art Levy, Chief Business Officer at Brex, on the strategy of Brex Embedded
- Immad Akhund, CEO of Mercury, on the business models of fintechs vs. banks
- <u>Fernando Sandoval, co-founder of Kapital, on tropicalizing</u>
 <u>Brex for LatAm</u>
- Anthony Peculic, Head of Cards at Cross River Bank, on building a fintech one-stop shop
- <u>Bo Jiang, CEO of Lithic, on the power of the cards as a digital payment rail</u>
- Geoff Charles, VP of Product at Ramp, on Ramp's AI flywheel
- Karim Atiyeh, co-founder and CTO of Ramp, on the future of the card issuing market



• Mercury: the unbundling of Silicon Valley Bank